

AUSTRALIAN GOVERNMENT INVESTMENT

- Investing \$100 billion over 10 years from 2019-20
- Investment Strategy
 - > Reduce Congestion in our Cities
 - > Better Connect Our Regions
 - > Improve Safety On Our Roads
 - > Meet Our National Freight Challenge









Infrastructure Investment Program - Overview and Governance Arrangements

INFRASTRUCTURE INVESTMENT PROGRAM

- · Major urban motorways / national highways
- · Urban passenger rail
- · Urban arterials
- · Regional highways
- · Black Spots
- · Bridges Renewal
- · Heavy Vehicle Safety & Productivity
- · Roads to Recovery
- · Northern Australia Road programs





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RECENT INITIATIVES

- Urban Congestion Fund
- · Commuter Carparks
- Roads Of Strategic Importance
- · Local & State Government Road Safety Packages
- · Faster Rail Agency and projects
- Major Project Business Case Funding





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FRAMEWORK FOR INVESTMENT

- Federal Financial Relations Framework (FFRF)
 - States and Territories responsible for transport infrastructure
- National Land Transport Act 2014
 - Legislative basis for investment
- National Partnership Agreement
 - Primary governance arrangements

NATIONAL PARTNERSHIP
AGREEMENT ON
LAND TRANSPORT
INFRASTRUCTURE
PROJECTS

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ROLLING PIPELINE OF INVESTMENT

- Restructured in the 2018-19 Budget to be a 10-year rolling pipeline of investment currently out to 2029-30
- Key drivers
 - Signal for industry and private sector investors
 - Commonwealth taking a longer term view
 - More strategic planning horizon
- New commitments typical considered at Budget

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Phil McClure

HOW DECISIONS ARE MADE

· Investment priorities continually assessed

- Infrastructure Australia Infrastructure Priority List
- Major Project Business Case Fund
- Traffic modelling and forecasts
- State and territory infrastructure and transport plans

Commonwealth perspective

- It's not a per capita distribution
- It's not all about the benefit cost ratio

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HOW DECISIONS ARE MADE

- Infrastructure Australia
 - Prepares Audit and Infrastructure Priority List
 - Assess business cases seeking >\$100 million
 - Advisory, not binding

Infrastructure and Project Financing Agency

- Alternative funding and financing opportunities
- Aim to maximise the reach of grant funding
- · Ultimately government make decisions

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GOVERNANCE

- Focus on delivery
 - Monitoring thousands of projects
 - States are project managers

National Partnership Agreement

- Sets out roles and responsibilities
- Outcomes and outputs focused
- Financial governance (e.g. cost savings/increases)
- Project governance (e.g. milestones/reporting)
- Detailed requirements in Notes on Administration

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GOVERNANCE

- · Project development and governance
 - Milestone schedules; pay on need
 - Steering committees for key projects
 - New Project Specific Agreements
 - Update funding profiles at Budget / MYEFO



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RISKS AND CHALLENGES

Managing the market

- Capacity and skills shortages leading to cost pressure
- Commonwealth has a role with sequencing

· Delivering the right projects

- Need caution with arguments for more spending

· Size and scale

- 10 years is a long time; proper planning is critical
- \$100 billion is significant financial exposure

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