PROJECT AND **PROGRAM MANAGEMENT** SYMPOSIUM • Better Management • Better Projects



Tuesday 22 – Thursday 24 August 2023

The Canberra Rex Hotel, ACT





Silver Sponsors

SYMPOSIUM PROGRAM – DAY 1

TUESDAY 22 AUGUST 2023				
8.00am	Registration			
9.00am - 9.30am 9.30am - 10.30am	Room 1 & 2 Chair: Mr Tim Gavel Day 1 Opening Housekeeping and program updates Welcome Address & PGCS Update Mrs Stacey Wehmeier, PGCS Director Walt Lipke Grant announcement + ICCEA Award Mrs Stacey Wehmeier & Mr Chris Deeble AO, CSC Opening Keynote Address Mr Chris Deeble AO, CSC			
10.30am	Morning Tea – Grand Ballroom			
11.00am - 11.50pm	Keynote Address: Adapting Systems Engineering from Waterfall to Agile Mr Gordon Kranz, USA			
11.50pm - 12.40pm	Keynote Address: Realizing Benefits from Change Mr Rasmus Rytter, Denmark			
12.40pm	Lunch – Grand Ballroom			
	Stream 1 – Delivering Complex Projects and Programs	Stream 2 - Control Programs	ling Projects and	Stream 3 - Governance and Stakeholders
1.40pm - 2.20pm	Session 1 - (Fu) Room 1 Chair: Dr Naomi Mathers Identifying and Responding to Complexity in Major Projects and Programs Mr Collin Smith Session Sponsor:	Session 1 – (PT) Room 2 Chair: Mrs Stacey W Systems Thinking i Project Success WH Slipping – and wha it? Ms Angela Tuffley Session Sponsors: I E AA Project Controls	n Planning for ny Is My Schedule It can I do about	Session 1 – (Go) Room 4 & 5 Chair: <i>Mr Tim Gavel</i> Leadership and Governance: are you steering or sitting in the back seat? <i>Ms Val Jonas</i>
2.20pm - 3.00pm	Session 2 - (Te) Room 1 Chair: <i>Dr Naomi Mathers</i> Harnessing Emergence in Complex Projects: Rethinking Risk, Opportunity & Resilience <i>Dr John Bensley</i>	Session 2 - (Ag) Room 2 Chair: <i>Mrs Stacey Wehmeier</i> Agile Transformation without Agile Coaches <i>Mr Paul Ezekiel</i>		Session 2 - (Fu) Room 4 & 5 Chair: <i>Mr Tim Gavel</i> Introducing a Healthy Performance Culture, Aligning Delivery to Meaningful Organisational Impacts <i>Mr John-Peter Kanis</i>
3.00pm	Afternoon Tea - Grand Ballroom			
	Ask the Experts Panel Sessions			
3.30pm - 4.55pm	Room 1 Chair: Mr Kym Anderson Panel 1: Project Controls Panel Members: Mr Ryan Bettinger – USA Mr Gordon Kranz – USA Ms Angela Tuffley - Aus Mr Drew Nugent – Aus		Room 2 Chair: Mr Pat Wea Panel 2: PPP Gover Panel Members: Mr Rasmus Rytter Ms Val Jonas – UK Mr Robert McMart Dr Naomi Mathers	rnance People Denmark in - Aus
5.00pm - 7.00pm	10 th Anniversary Party and Networking Reception - Grand Ballroom			

SYMPOSIUM PROGRAM – DAY 2 WEDNESDAY 23 AUGUST 2023				
8.00am	Registration			
9.00am - 9.10am	Room 1 & 2 Chair: Mr Tim Gavel Day 2 Opening Housekeeping and program updates			
9.10am – 10:00am	Update: Engineers Australia CLM Governance strategy Keynote Address: Current Techniques for Multi Path Analysis of Major Project Schedules Mr Drew Nugent			
10:00am - 10.50am	Keynote Address: The Gotthard Base Tunnel: Full Lifecycle Management and Maintenance of Major Infrastructure Mr Thomas Gut, Switzerland			
10.50am	Morning Tea - Grand Ballroom			
	Stream 1 - Delivering Complex Projects and Programs	Stream 2 - Controlling Projects and Programs	Stream 3 - Governance and Stakeholders	
	Session 3 - (CI) Room 1 Chair: <i>Dr Naomi Mathers</i> Managing Wicked Program Delivery	Session 3 – (PT) Room 2 Chair: <i>Mrs Stacey Wehmeier</i> 4D Program – Future of Project	Session 3 - (CI) Room 4 & 5 Chair: <i>Mr Tim Gavel</i> Decisions via The One (as in, one	
11.20am - 12.00pm	Mr Alex Walsh Session Sponsor:	Controls Prof Sandeep Chinnobaiah Sponsored by ICEAA Session Sponsors:	pages) Mr Michael Francis	
		Project Controls		
12.00pm - 12.40pm	Session 4 - (Go) Room 1 Chair: Dr Naomi Mathers	Session 4 - (PT) Room 2 Chair: Mrs Stacey Wehmeier	Session 4 - (Fu) Room 4 & 5 Chair: <i>Mr Tim Gavel</i>	
	Governance and Controls in Complex Projects Dr Nam Nguyen	Application of 4D BIM in Project Controls for Construction Management Mr Maisara Al Rais	Evolution of Project Management – Reframing Competency for the Modern World Mr Robert McMartin	
12.40pm	Lunch - Grand Ballroom			
1.40pm - 2.20pm	Session 5 - (Ag) Room 1 Chair: Dr Naomi Mathers	Session 5 - (EV) Room 2 Chair: Mrs Stacey Wehmeier	Session 5 - (Go) Room 4 & 5 Chair: <i>Mr Tim Gavel</i>	
	PredAptive delivery: Predictive + Adaptive Mr Alex Lyaschenko	ISO 21512 EVM Implementation Guidance Mr Kym Henderson	My PMO is Smaller Than Your PMO Mrs Meri Duncanson	
2.20pm - 3.00pm	Session 6 - (CI) Room 1 Chair: Dr Naomi Mathers	Session 6 - (PT) Room 2 Chair: Mrs Stacey Wehmeier	Session 6 - (Be) Room 4 & 5 Chair: <i>Mr Tim Gavel</i>	
	The Future of Tendering is Here: RPV, AI and the South Geelong to Warun Ponds Duplication Mr Toby Buchanan and Mr Taylor Burns	Pull Planning Using Project Flow Diagrams Mr Wayne Greenwood	Benefitting From Change Management Ms Helena Bograd	
3.00pm	Afternoon Tea - Grand Ballroom			

	Plenary Session
	Room 1 & 2 Chair: Mr Tim Gavel
3.30pm -	Keynote Address: The FICSM Team: The Whole is Greater than the Sum of its Parts
4.20pm	Mr Ryan Bettinger, USA
4.20pm -	Locknote Presentation
4.50pm	Ms Teresa Blair
4:50pm –	Conference Close
5:00pm	Mr Kym Henderson, PGCS Director

SYMPOSIUM PROGRAM – DAY 3 THURSDAY 24 AUGUST 2023

	Masterclass 1 Room 4	Masterclass 2 Room 3	Masterclass 3 Room 5
9.00am - 5.00pm	Converting a Project Master Schedule into an Analysis Schedule – tips, tricks and techniques to prepare for a full Joint Confidence Level (JCL) Analysis. <i>Mr Ryan Bettinger, USA</i>	Realizing Benefits from Change – The Role of Change Management as the Key Enabler for Benefits Realization. Mr Rasmus Rytter and Ms Helena Bograd, Denmark	Integrated Performance Management Analysis. To Include SE Technical Performance Measures, Risk Management, and Cost and Schedule Metrics. <i>Mr Gordon Kranz, USA</i>
	Morning Tea: 10:00am – 10:30am Lunch: 12:30pm – 1:30pm Afternoon Tea: 3:30pm – 4:00pm	1	1

Stream Paper classification (paper one of)	Symbol in program
Case study – Industry	(CI)
 Agile and ICT (including DevOps, scrum etc.) 	(Ag)
 Fusion skills (interpersonal skills, competencies, and teams) 	(Fu)
Governance	(Go)
Technical	(Те)
 Benefits realisation including sustainable outcomes 	(Be)
 Project Controls – Time management / Scheduling 	(PT)
 Project Controls – EVM & ES 	(EV)



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