

Pre-Symposium Program

Time	Tuesday 9 April 2013
10:00am – 5:00pm	CIOB Project Time Management Workshop
5:30pm – 7:00pm	Project Controls Community Evening

Symposium Program

Time	Sessions	
9:00	Opening Remarks	
9:10	<p>DCN, RADM van Balen, Representing Chief of Navy Opening Address – The Customer’s Perspective The importance of effective project Governance and Controls in meeting the needs of the ‘customer’.</p>	
9:50	<p>Walte Lipke, Inventor and developer of Earned Schedule Earned Schedule - Ten Years After Earned Schedule is an extension to Earned Value Management (EVM) which provides accurate time based metrics. This presentation includes an overview of the history of the global collaboration, the capabilities, benefits and challenges of the method, and its present status in global project management practice.</p>	
10:30	Morning Tea	
-	Controls Stream	Governance Stream
11:00	<p>Wayne Wilson, Chief Technology Officer, Fortior Global Take Control of your Portfolio Using a Portfolio / Asset Management Approach to enable CIOs to optimise how they select, prioritise, and realign IT assets to maximise their value.</p>	<p>Bob McGannon, Director, Mindavation Pty Ltd Governance Plan – The Radar Approach Ways to promote a “highly effective” dialogue with the PM, and governance boards sponsor so that they can work out what is needed to facilitate effective decision making.</p>
11:40	Change over	
11:45	<p>Haydn Thomas, Director, Mindavation Pty Ltd</p>	<p>Matt Williams, Managing Director, Connexion Systems Pty Ltd Employing a Systems Approach to</p>

	<p>Successfully Managing Sponsors</p> <p>Straightforward approaches to establishing (or recovering) the relationship between a project manager and the sponsor.</p>	<p>improve Benefits Realisation</p> <p>A systems approach to benefits realisation that emphasises the interdependent and interactive nature of benefits realisation, both within and external to an organisation.</p>
12:30	Lunch	
1:10	<p>Kym Henderson, Vice President of Research and Standards, College of Performance Management</p> <p>Earned Schedule In Action</p> <p><i>Case study:</i> The application of Earned Schedule on two IT projects, demonstrating quantifiable cost and schedule performance improvements.</p>	<p>Glenn Brule, Governance Growth Strategist, Blue Zoo</p> <p>Compliance Complacency!</p> <p>Ticking Off A Checkbox Does Not Constitute Governance! Developing the right frameworks and Assessments to ensure the right controls are in place supports value creation and governance.</p>
1:55	Change over	
2:00	<p>Patrick Weaver, Managing Director, Mosaic Project Services Pty Ltd</p> <p>Governance and Controls</p> <p>The interaction between governance, control systems and organisational maturity in the creation of value from investments in projects and programs.</p>	<p>Peter Colquhoun, Manager, Engineering Services Directorate, Munitions Branch, DMO</p> <p>From Inheritance to Recovery Underway – A Governance Case Study</p> <p><i>Case study:</i> The distracting effects of “busy-ness” on organizational performance and how investing in people, good governance and meaningful performance significantly improved outcomes.</p>
2:45	Afternoon Tea	
3:10	<p>Panel Session + Q & A</p> <p>Defining the future of Project controls. Accuracy, detail, integration, speed, ease-of-use, communication, and or influence – Which matters most and how do we achieve this?</p>	
3:50	Change over	
3:55	<p>Gary Troop, President, College of Performance Management</p> <p>Earned Value and Integrated Performance Management – The International Perspective</p> <p>The importance of effective project Governance and Controls regimes and the role of EVM and Integrated Performance Management in achieving successful project outcomes.</p>	
4:35	Closing remarks	
4:40	Networking	

*Program is subject to change

Keynotes:

Rear Admiral Michael van Balen, representing the Chief of Navy, Vice Admiral Griggs, are the end customers for three of the four largest current defence acquisition projects: [Air Warfare Destroyers \(AWD\)](#), [Landing Helicopter dock \(LHD\)](#), which are in project execution phase and [Replacement Submarine Project](#) which is currently in project definition.

This Symposium Keynote address will provide an excellent opportunity to hear firsthand the end customer's perspectives on the importance of and expectations as to what is required for effective governance and controls of these and other Major Defence Acquisition Projects in the 21st century.



Rear Admiral van Balen joined the RAN as a Junior Entry Cadet Midshipman in 1978. Graduating from the Royal Australian Naval College in 1982, he undertook a variety of sea appointments in HMA Ships Barbette, Brisbane, Stalwart, Stuart, Yarra, Bunbury, Derwent, Swan and the USS Ranger.

As a Principal Warfare Officer with a sub-specialisation in Anti Submarine Warfare (ASW), in 1992, Rear Admiral van Balen was appointed as the ASW Tactical Training Officer, Fleet ASW Training Centre Pacific, San Diego, USA. He returned to Australia in 1995, for sea appointments in HMA Ships Adelaide and Darwin before selection in 1998, as Staff Officer to the Chief of Navy.

In 2001, Rear Admiral van Balen graduated from the Australian Defence Force Academy with a degree of Master of Management Studies. He briefly returned to the USA as the Australian Liaison Officer to the Commander-in-Chief Pacific Fleet, Pearl Harbor, before appointment as Commanding Officer HMAS Sydney (IV) in late 2002. During his time in command he deployed to the Persian Gulf in support of Operations FALCONER and CATALYST, the war in Iraq, for which he was awarded a Commendation for Distinguished Service in the 2005 Australia Day Honours List.

Rear Admiral van Balen attended the Command College at the United States Naval War College, Newport, Rhode Island USA in 2004, and on return to Australia in 2005, was appointed in command of HMAS Watson assuming duties as Training Authority Maritime Warfare. Further staff appointments as Chief of Staff (COS), Navy Systems Command, and COS Fleet Headquarters and Commodore Support followed.

In 2011, Rear Admiral van Balen was appointed as the Chief of Defence Force Liaison Officer to United States Central Command (USCENTCOM), Tampa, Florida, USA and Director, Coalition Coordination Centre, USCENTCOM. He returned to Australia in 2013 and on promotion to Rear Admiral, assumed duties as the Deputy Chief of Navy, and Head Navy Personnel and Resources.

Earned Value and Integrated Performance Management - The International Perspective

Mr. Gary Troop

President of the College of Performance Management

As President of the Washington DC based College of Performance Management, the world's premier organisation championing the adoption of EVM and Integrated Performance Management globally, Mr. Troop is well placed to provide an informed perspective of the current challenges, the strategies that are being developed to respond to them and the possibilities for the future.



Earned Value Management (EVM) and Integrated Performance Management have long been recognised as the “Gold Standard” for implementing effective project governance and controls, particularly for large scale and/or complex projects and programs.

The presentation will summarise the more than 40 years of experience with EVM since the publication of the Cost Schedule Control System Criteria (C/SCSC) by the US Air Force in 1967, including the adoption by US DoD, expansion to other US Federal Government agencies to the current mandate by the US Office of Management and Budget (OMB) for all US Federal Government Capital Acquisition Programs. The history of the adoption of EVM by other countries and commercial industry will be covered along with current initiatives which are aimed at ensuring the benefits of EVM will be realised by all who use the method.

Background:

Mr. Troop has extensive knowledge in the application of earned value management systems from a federal government, construction management, software development, and Aerospace & Defense contractor perspective.

Earned Schedule - Ten Years After

Mr. Walte Lipke

Earned Value Management

Earned Schedule is an extension to Earned Value Management (EVM) which provides parallel time based schedule metrics and predictors to the cost based indicators provided by EVM. The method provides considerable capability to project managers for analysis of schedule performance using EVM data in conjunction with the network schedule. From the time of the public's first view of Earned Schedule, with the publication of the seminal paper “Schedule is Different” in the College of Performance Management Journal, the Measurable News in 2003 the interest shown, propagation and implementation of the method around the world has been truly extraordinary.



This presentation will include an overview of the history of the global collaboration, the capabilities, benefits and challenges of the method, progressing through the significant extensions which have been developed and are either being researched or advanced into practice, to its present status in global project management practice.

Background:

35 years experience in management of software for automated testing of avionics, the creator of the technique Earned Schedule, and was selected for the 2010 Who's Who in the World.
